

# **Southeast Florida's Regional Vision and Blueprint for Economic Prosperity**

## ***How Do We Get Organized?***

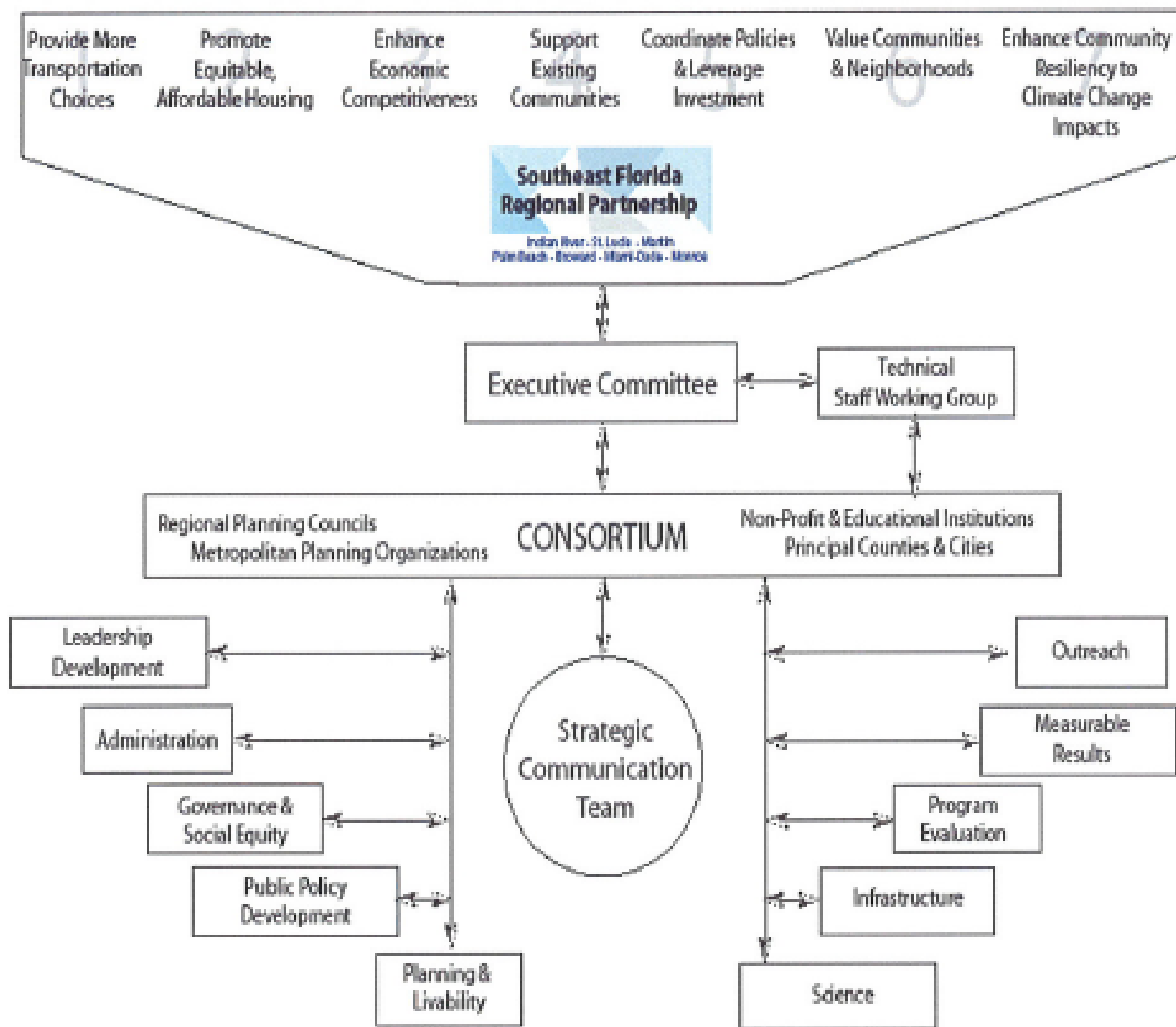
**March 25, 2011**



# Objective of Today's Presentation

- **Provide overview of the Southeast Florida Regional Partnership organization for this project**
- **Describe role of Executive Committee**
- **Identify issues needing further discussion at next meeting**

# Where We Started: The Grant Application



# Building an Organizational Model

- **Reviewed HUD guidance**
- **Reviewed lessons learned from other regions**
  - Sustainable Treasure Coast
  - “How Shall We Grow?” (Central Florida)
  - One Bay (Tampa Bay)
  - Chicago Metropolis 2020/GoTo 2040
  - Denver MetroVision 2035
  - Envision Utah
  - Puget Sound (Seattle) Vision 2040
  - Sacramento Blueprint
  - Southern California Compass

# Recommended Changes from HUD Grant Application

- **Create 2 subcommittees of the Executive Committee to assist in early work**
  - Operations Subcommittee
  - Organization and Equity Subcommittee (“Governance and Social Equity Committee” in original application)
- **Start with simplified structure for the Southeast Florida Regional Partnership**
  - Create issue-specific work groups first
  - Determine need for additional standing committees with Project Director and Program Manager once hired
  - Begin to develop long-term structure and bylaws for a lasting Partnership organization

# Guiding Principles

- **Build enduring consensus and constituency for the Regional Vision and Blueprint for Economic Prosperity**
- **Develop clear decision-making protocols**
- **Develop clear organizational structure**
- **Be inclusive**
  - Include public, private, and civic/nonprofit partners
  - Include traditionally underrepresented stakeholders
  - Create multiple, meaningful opportunities for engagement and input
  - Enable ‘joinability’ – more partners over time

# **Guiding Principles (continued)**

- **Build on strengths of existing institutions in the region**
- **Engage and build ownership among implementing agencies and stakeholders early and throughout the process**
- **Ensure transparency and clear lines of accountability and reporting**
- **Adapt organizational model over time as the project shifts from visioning to implementation**

# Southeast Florida Regional Partnership Organization



# **Southeast Florida Regional Partnership Organization (continued)**

## **Southeast Florida Regional Partnership**

- Provide forum for discussion of regional issues
- Develop and approve Regional Vision and Blueprint for Economic Prosperity

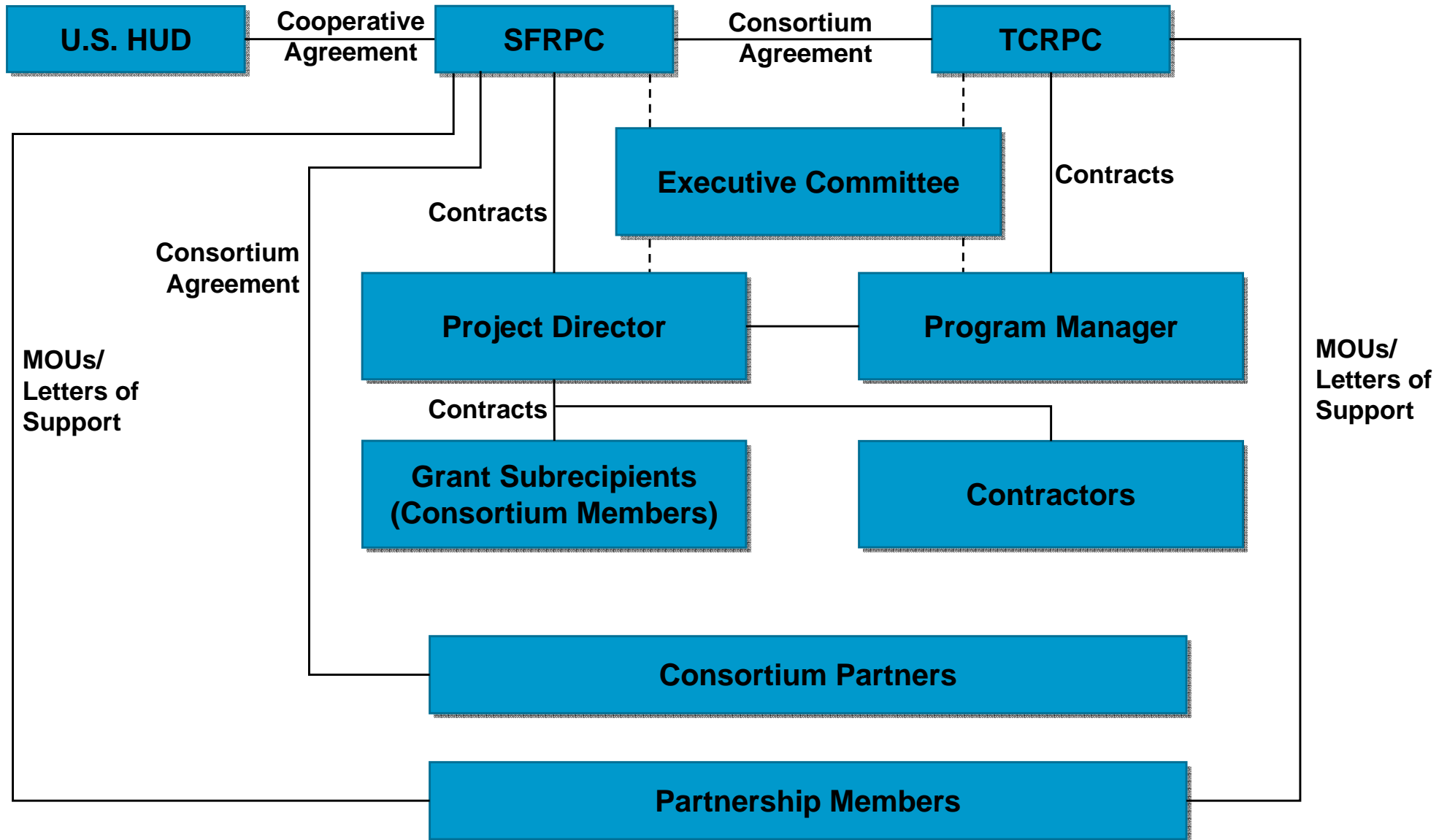
## **Sustainable Communities Grant Consortium**

- Core team for meeting HUD requirements and carrying out activities to develop Regional Vision and Blueprint

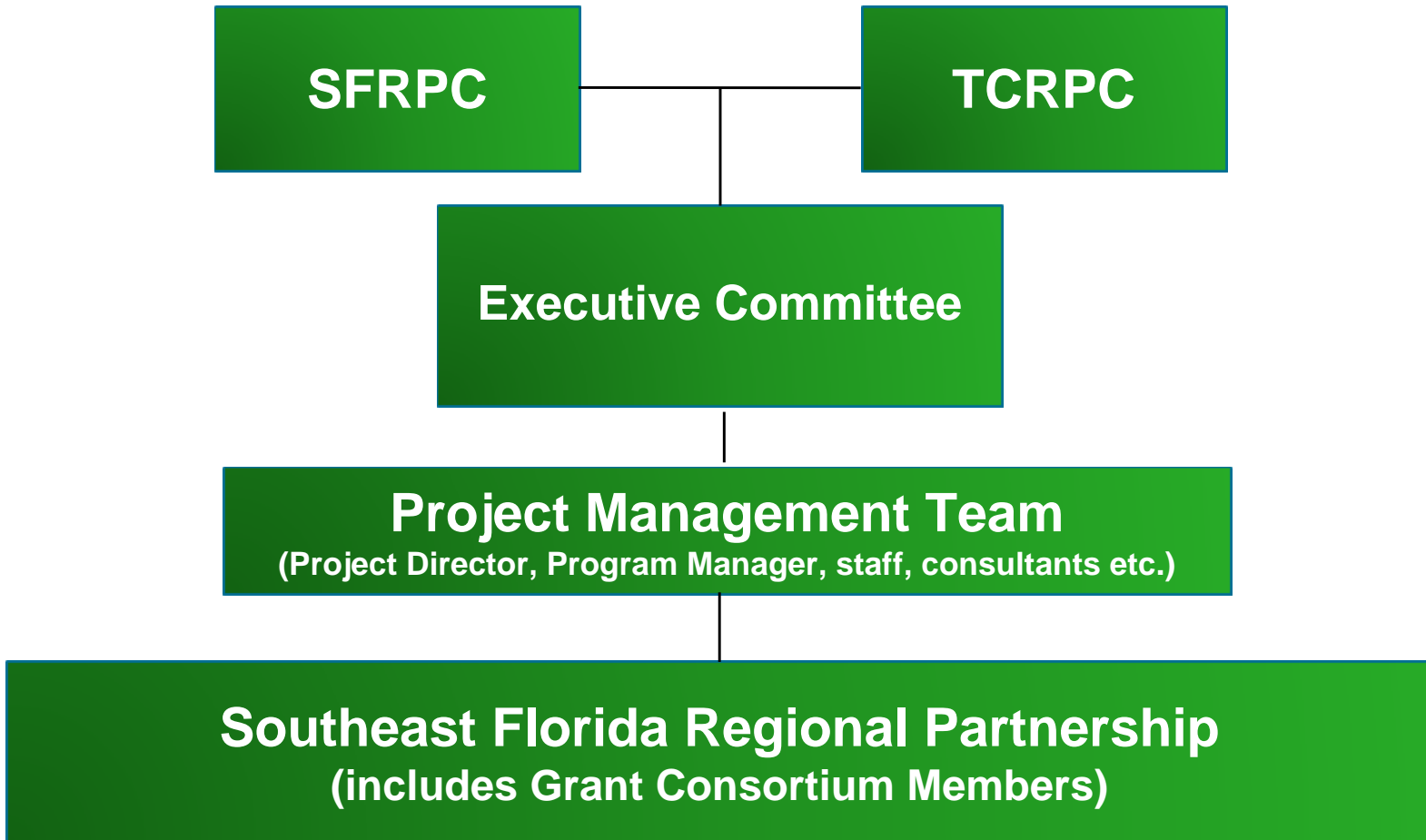
## **Executive Committee**

- Oversee grant administration
- Provide policy guidance throughout process
- Recommend final Regional Vision and Blueprint

# Administrative/Legal Relationships



# Regional Vision and Blueprint for Economic Prosperity Project Organization



# **Southeast Florida Regional Partnership**

- **Members**

- More than 200 organizations who have signed memoranda of understanding and/or letter or resolution of support
- Membership expected to grow over time; could include any organization/individual interested in regional issues

- **Roles**

- Provide a regional forum for discussion and consensus building on issues of importance to Southeast Florida
- Develop and approve Regional Vision and Blueprint for Economic Prosperity
- Support long-term implementation of Regional Vision and Blueprint through individual and collective action

# **Southeast Florida Regional Partnership (continued)**

- **Structure**

- During visioning process: issue-specific work groups
- Explore long-term optimal structure to assist with implementation, progress review, and future updates

- **Meetings**

- At least 4 summits of entire Partnership during visioning process
- Majority of work occurs through issue-specific work groups

# Partnership Work Groups

- **Role**

- Serve as regional subject matter experts in identified issue area(s)
- Develop technical and policy recommendations and draft products for review by the Partnership
- ***Issue: combine topics to reduce total number of groups?***



# Partnership Work Groups (continued)

- **Members**

- Open to Partnership members (individuals/organizations) interested in the subject matter
- Ensure membership of each work group reflects mix of perspectives
  - Among public/private/civic sectors
  - Among subareas/types of community (coastal, urban, suburban, rural)
  - Among socioeconomic/ethnic groups including traditionally underrepresented groups
- Chair and vice chair identified by Executive Committee based on recommendations from Organization and Equity Subcommittee

- **Meetings**

- As needed; anticipate many occurring via web/teleconference or in conjunction with Partnership summits

# Sustainable Communities Grant Consortium

- **Members**

- More than 40 organizations who have committed to provide financial or technical support for Sustainable Communities Grant

- **Roles**

- Core team for meeting HUD requirements and carrying out activities to develop the Regional Vision and Blueprint
- Provide technical/financial support for key activities as defined in consortium agreements
- Report on financial commitments (in kind and leveraged funds)

- **Meetings**

- Continue to participate actively in Southeast Florida Regional Partnership summit and work group meetings
- Convene Consortium meeting if needed (e.g., change in HUD requirements or opportunity to apply for further funding)

# Executive Committee

- **Members**

- Representatives of participating organizations with decision-making authority
- 17 initial members as identified in the grant application
- Committee designed to expand as needed to ensure representation of
  - Each of the 7 counties
  - Each of the 6 MPOs
  - At least each of the 12 traditional principal cities
  - Other segments of the region to make the Executive Committee more responsive to the needs of all citizens and businesses

# Executive Committee (continued)

- **Role**

- **Oversee grant administration**
- **Establish project organization**
- **Approve overall work plan**
- **Recommend selection of staff and consultants to RPC boards for action**
- **Provide guidance to Project Director and Program Manager**
- **Provide policy direction for the Regional Vision and Blueprint for Economic Prosperity**
- **Ensure all constituencies have meaningful opportunities to engage and shape process**
- **Identify and resolve significant issues arising during the process**
- **Recommend final Regional Vision, Blueprint, and implementation plan**
- **Recommend long-term structure for Southeast Florida Regional Partnership**

# Executive Committee (continued)

- **Initial subcommittees**

- Operations Subcommittee
  - Recommend selection of Project Director/Program Manager and consultants to Executive Committee for RPC board action
  - Recommend other legal/administrative issues as needed to Executive Committee for RPC board action
  - Monitor grant administration and resolve issues as needed
- Organization and Equity Subcommittee
  - Recommend additional Executive Committee members
  - Recommend structure and leadership for Southeast Florida Regional Partnership work groups
  - Recommend committee rules and processes

# South Florida Regional Planning Council Roles

- **Act as fiscal agent for the grant**
  - Execute Cooperative Agreement with HUD
  - Execute Consortium Agreements
  - Draw down and disperse grant funds
  - Ensure all grant requirements are met
  - Submit all required reports to HUD
- **Work with Treasure Coast RPC to manage the work program**
  - Hire Project Director/Program Manager and other staff/consultants
  - Develop consultant scopes of work and budget
  - Provide technical and consensus-building assistance to Consortium/Partnership members

# **How Will the Regional Vision and Blueprint for Economic Prosperity Be Developed?**

- **Executive Committee establishes Southeast Florida Regional Partnership work groups and appoints work group chairs/vice chairs**
- **Work groups develop initial recommendations; work group chairs meet periodically to discuss cross-cutting issues**
- **Consortium members carry out specific activities as specified in consortium agreements**
- **Partnership as a whole provides input at key milestones through regional summits**
- **Executive Committee receives progress reports from work groups and Project Director and provides feedback**

# How Will the Regional Vision and Blueprint for Economic Prosperity Be Adopted?

- **Executive Committee recommends Regional Vision and Blueprint for Economic Prosperity**
- **Southeast Florida Regional Partnership members approve final Regional Vision and Blueprint at regional summit**
- **Regional Planning Council boards adopt and integrate Regional Vision and Blueprint into Strategic Regional Policy Plans**
- **Other regional/local stakeholders adopt Regional Vision and Blueprint**
  - Examples: local governments into comprehensive plans; metropolitan planning organizations into long-range transportation plans; economic development organizations and chambers into relevant plans and strategies

# Recommended Committee Actions

- **Establish and populate two subcommittees**
  - Operations Subcommittee
  - Organization and Equity Subcommittee
- **Establish Partnership work group topics**
- **Direct Organization and Equity Subcommittee to recommend for action at the next Executive Committee meeting:**
  - Framework for expanding Executive Committee
  - Work group chairs and vice chairs
  - Committee and work group rules and processes

# **Recommended Committee Actions (continued)**

- **Approve job descriptions for Project Director and Program Manager**
- **Direct Operations Subcommittee to work with RPC Executive Directors to develop process for selecting Project Director and Program Manager and consultants as needed**
- **Define process for SFRPC to halt any activities which may jeopardize its cooperative agreement with HUD**